## INSIGHT VENTURE PARTNERS

## BUS DEV REPS (BDR)

SE = Sales Engineer/Solution Architect B/V = Base Salary/Variable Salary

## INSIGHT'S PERIODIC TABLE OF SAAS SALES METRICS

## RETENTION

| Months new BDR ramp time   |  |   |                                      |                                 |   |   |   | NEW BU<br>BOOKING                                 | SINESS<br>IS (NBB)  | 2%<br>Median renewals<br>commission<br>rate   |
|--|--|---|--------------------------------------|---------------------------------|---|---|---|---|---|---|
| 60%  | 3  |   |                                      |                                 |   |   |   | 80%   | 40%   | 91%   |
| Cold calls   | Months new<br>ISR Ramp Time  |   |                                      |                                 |   |   |   | Co's give quota<br>relief on 1st<br>year ACV only | Co's offer<br>add'I team<br>bonuses                                     | Median<br>annual gross<br>\$ retention        |
| 40%  | 60%  | INCIDI  | CALFO                                |                                 |   | I D   |   | 36%   | 93%   | 50%   |
| MLQ<br>follow up   | Promoted<br>from BDR   |   | SALES<br>(ISR)                       |                                 | FIE<br>REPS   |   |   | Co's pay<br>~ nothing for 2+<br>yrs on contract   | Avg. quota achievement  | Churn in VSBs is<br>uncontrollable<br>on avg. |
| 10   | \$130k   | \$2.2-2.5k  | 6                                    | 6                               | 40%   | \$5.5-7k  | 3-4   | 30:70   | 8.5%  | 90% = 81%                                     |
| Target # of<br>SLQ's/wk  | OTE:<br>50/50 B/V  | MRR<br>per deal                                     | Closed<br>deals per Q                | Months new<br>FSR ramp time     | Promoted<br>from ISR  | MRR<br>per deal   | Closed<br>deals per Q                             | Ratio vertical mkt<br>territories: geo            | Avg.<br>commission on<br>NBB ARR quota                                  | Retention<br>equiv. in<br>SMB vs. VSB         |
| \$70k  | 20%  | \$150-180k  | \$630-720k                           | 3x                              | \$220k  | \$200-330k  | \$800k-1.3M                                       | 66%   | 6%  | 87%   |
| OTE: 60/40<br>Base/Variable  | of BDR teams<br>report to mktg   | ARR<br>quota per Q                                  | ARR annual<br>quota                  | Beg. Q pipeline<br>coverage     | OTE:<br>50/50 B/V   | ARR quota<br>per Q  | ARR annual<br>quota                               | Co's offer trials<br>(try-before-                 | Avg.  | NBB from new logos                            |
| 1.0  |  |   |                                      |                                 |   |   | •   | you-buy)  | upsell ARR  | new logos                                     |
| 1:2  | 70   | 1:7   | 1:5                                  | 4-5x                            | 5x  | 3-5x  | 1:3   | 4:1   |   | 13%   |
| Ratio BDR: FSR   | 70  Calls/contacts per day   | 1:7  Ratio Manager: ISR                             | 1:5  Ratio SEs:ISR                   | 4-5x Ratio ISR quota:salary     | <b>5x</b> Beg. Q Pipeline Coverage                            | 3-5x  Ratio FSR quota:salary                                | 1:3   | , ,   |   | 13% NBB from                                  |
| Ratio<br>BDR:FSR<br>Legend:  | Calls/contacts<br>per day  | Ratio   | Ratio                                | Ratio                           | Beg. Q Pipeline   | Ratio   | Ratio<br>SE: ISR                                  | 4:1 Ratio   | 55%<br>Co's pay full commission   | 13%   |
| Ratio BDR:FSR Legend:  MQL = Marketing ( SQL = Sales Qualif Net Upsells = Upse | Calls/contacts per day  Qualified Lead  Ged Lead  ells less customer                             | Ratio<br>Manager : ISR                              | Ratio<br>SEs : ISR                   | Ratio<br>ISR quota:salary       | Beg. Q Pipeline<br>Coverage                                   | Ratio<br>FSR quota:salary                                   | Ratio<br>SE: ISR                                  | 4:1  Ratio ISR:FSR                                | 55%<br>Co's pay full<br>commission<br>for upsells                       | 13% NBB from                                  |
| Ratio<br>BDR:FSR<br>Legend:<br>MQL = Marketing (<br>SQL = Sales Qualif         | Calls/contacts per day  Qualified Lead fied Lead ells less customer earnings tum business < 10th | Ratio<br>Manager: ISR<br>downgrades<br>00 employees | Ratio SEs: ISR  50%  Co's compensate | Ratio<br>ISR quota:salary<br>35 | Beg. Q Pipeline Coverage  30%  Time spent on customer support | Ratio<br>FSR quota:salary<br>\$80-100k<br>OTE:<br>70/30 B/V | Ratio SE: ISR  60% Co's give bonus for cust. case | 4:1  Ratio ISR:FSR  1:75  Avg. Ratio              | 55%  Co's pay full commission for upsells  15%  Conversion rate: SQL to | 13% NBB from                                  |

**ACCOUNT MANAGERS** 

**PROF. SERVICES**